# Networks of Networks: Sequence, Genomes and People

Owen White Director of Bioinformatics Institute for Genome Sciences University of Maryland Baltimore School of Medicine

### **NHGRI** Genomic Timeline



### A Series of Consortia



### **Biomedical Research is Large**

- Millions of genome- equivalents
- 1,000s of centers
- Gargantuan cloud-based systems
- Abundant resources, e.g.:
  - HMP: \$120M
  - BRAIN Initiative \$180M



## Data Topology is Distributed

• There is no one "genome repository"

– Imagine: PubMed  $\rightarrow$  100s of libraries

- National Institutes of Health
  - 100s of Data Coordination Centers, 10<sup>5</sup> labs, 10<sup>7</sup> samples, # of files?
- Consider: 1,000s of hospitals
  - human sequencing as an assay

### **Distributed Data Implications**

Puts a high premium on:

• Open access / data release

But this is very hard:

- Discoverability
- Combining datasets
- Reproducibility

### **NIH Common Fund Assets**

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Whole Genome/Exome Sequence		Х	X		х			Ρ		SPARC	X	х		
Transcriptomics	х	X	X	Р	х	X		Р	Ρ	HubMag		Х	X	
Histology Images					х					LINCS			X	Х
Radiology Images					х					4D Nucleome			X	х
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Microbial Reference Genomes			X					Р		Metabolomics				х
ChIPseq	х					X								
FISH	х			Р										
ATACseq	х			Р		X								
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Proteomics			X	Р		X		Р	Р					
KINOMEscan						x								
Metabolomics			X	Р			X	Р						
Lipidomics				Р										
scDNAseq				Р										
Epigenomics			x	Р		x		Р						

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Proteomics			X	Ρ		х		Ρ	Ρ						
KINOMEscan						X									
Metabolomics			X	Р			х	Ρ							
Lipidomics				P											
scDNAseq				P											
Epigenomics			X	P		X		Ρ							

#### **Complementary Assets**

- Same assets across sites
- Assets useful in combination across sites
- Sites host data associated with core entities::
  - human genes link between expression, epigenetic, and variant
- Data linked to concepts
  - Part of the body (e.g. "liver")
  - Patient information (e.g. body mass index, blood pressure)

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Histology Images					X						LINCS			X	х
Radiology Images					X						4D Nucleome			X	х

#### Problem Statement:

No common electronic specification for assets

No common specification for asset inventories

**Complement** No common transport system, "commerce"

- Assets useful in combination across sites
- Sites host data associated with core entities::
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# The Challenge: Distributed Data is a Fact of Life

Puts a high premium on:

• Open access / data release

But this is very hard:

- Discoverability
- Combining datasets
- Reproducibility

Unexpected surprise: These are significant <u>social issues</u> – technical agreement is nearly trivial

### Genome Standards Have Always Been Built On Community Engagement

#### Community Members

identify initial set of key stakeholders develop plans to grow the community define contributor and leader roles

#### • Communication

project goals, solicit community input match goal to meet community needs, set up mechanism to field community requests

#### • Collaborative - Iterative - Development

reuse – recycle – repurpose Existing Ontologies evaluate ontology utility to data needs refine the ontology & establish update process





## Challenges: Fairness and Trust

- Stakeholders have vested interest in the implementation (read: continued funding)
- Across consortia, no incentives to get in the room
- Prisoner's dilemma: no one group member can get buy-in from the rest of the group
- Not everyone needs to agree with a decision, but everyone does need to agree with the <u>process</u> for how to make decisions

### ORGANIZATIONAL AND COMMUNICATION STRATEGIES

## Elements of Success: Open Communication Tools

- Google drive
- Github
- Slack
- Groups.io
- Zoom
- Figshare

Goal: raise openness

### Drivers of Success in a Consortium

(and drivers of primate behavior)

### Fairness, trust, and "seeing" each other

Elements of Success: Communication Team

- Listening missions (physical travel)
- Do not talk about implementation, listen, take notes
- See what their life is like
- Determine incentives for participation
- Disseminate info
- Buffer between funder

Goal: raise trust, "see" each contributor, promote buy-in

## Elements of Success: Working groups

• Vertical and horizontal communication (everyone is seen)

• Decisions should not be based on who is in the room, take notes, disseminate openly

## Elements of Success: RFCs

Note: academics are notorious for NOT wanting standards Requests for Comments are:

- Open
- Iterative
- Binding
- Triangulates on consensus/community agreement
- Incremental engagement --> routine dissemination
- Basis of standards formation

## Other elements of success

Increase accessibility

- Use open communication tools
- Record everything
- Disseminate everything
- Publish release cycles
- Instant messaging

Think: football coach

- Personalize contacts
- Liaison with mothership / let people do what they're good at

Promote: Everyone is seen, everyone contributes

• Examples: consortium-wide meetings, pairwise interactions, recording institutional memory, newsletters, social media

## Other elements of success

Promote fairness, open methods devel

- Bake-offs, objective validation of methods
- Agile development  $\rightarrow$  frequent demos
- Github software registries

Training

- Empowerment
- Builds social networks
- Test early and often
- Understand usage patterns

Thanks